

Award Fee Determination Scorecard

Contractor: Centerra-Savannah River Site
Contract: Protective Force Security Services
Contract Number: DE-AC30-10CC60025
Award Period: October 1, 2014 – September 30, 2015
Basis of Evaluation: Award Fee Plan

The contractor is required to provide, operate and maintain an armed and uniformed protective force for the physical protection of United States Department of Energy (DOE) security interests and other such related duties at the Savannah River Site (SRS). The objective of the award fee provisions of the contract is to afford the Contractor an opportunity to earn fee commensurate with the achievement of optimum contract performance. Performance of this contract is evaluated according to protective force operations and training, management and support functions, environment, safety, health, quality assurance and cost control. The DOE uses the adjectival rating and associated descriptions, as well as award-fee earned percentages in accordance with Federal Acquisition Regulations.

Total Award Fee Available:

For year six of this contract, the total award fee available is \$5,739,724.00. This was divided evenly between two performance evaluation periods. The award fee available for October 2014 to March 2015 is \$2,869,862.00. The award fee available for April 2015 to September 2015 is \$2,869,862.00.

Period: October 2014 - March 2015

Award Fee Available: \$2,869,862.00
Award Fee Earned: \$2,582,876.00
Percentage Earned: 90%

Period: April 2015 - September 2015

Award Fee Available: \$2,869,862.00
Award Fee Earned: \$2,697,670.00
Percentage Earned: 94.05%

Award Fee Area Adjectival Ratings:

Protective Force Operations and Training (45% of total available)

The Contractor shall provide a well-trained, highly motivated Protective Force (PF) capable of reliably executing routine and emergency duties in accordance with DOE directives and site specific requirements to ensure the overall security and safety of the SRS.

Period	Percentage earned this period
October 2014 - March 2015	38.25
April 2015 - September 2015	42.75%

During this performance period, there were a number of real world security incidents requiring an armed, Protective Force (PF) Response for interdiction and resolution. The Centerra PF in each incident responded extremely well, initiated appropriate response plan activities and demonstrated exceptional command and control throughout the duration of each incident. Of exceptional note are the PF response actions to an August 17 security event at H Area. During the course of an inspection of a vehicle entering the area, a positive response from the Centerra canine explosive detection team resulted in a Security Alert being declared for the area. Centerra initiated appropriate security measures, coordinated with off-site Law Enforcement (LE) Agencies per SRS LE Memorandums of Understanding (MOUs) for an Explosive Ordnance Disposal unit. The Centerra PF personnel responsible for protecting SRS Category I assets executed their duties in an exceptional manner during this performance period. The PF demonstrated effective and efficient protection strategies and adhered to approved Security Plans, Security and Post Orders to ensure protection of Special Nuclear Material (SNM), as well as support site operations and missions on a day to day basis. The Training Division (TD) developed and submitted the FY16 Annual Training Plan and Training Needs Analysis and Job Task Analysis to the DOE-SR for review and approval as required by DOE guidance and orders.

The Centerra Aviation Operation Department (AOD) effectively and safely conducted flight operations in support of the Savannah River Site (SRS) security mission and numerous collateral missions. AOD also maintained a high level of proficiency and operational readiness through training, maintenance and safety. AOD maintained an operational readiness rate of 99.4%, conducted 426 routine aerial patrols and surveillance flights and recorded 366.5 safe flying hours. AOD supported numerous site aviation operations in support of SRS to include photography and video flights for security and operational purposes; conducted Aerial Door Gunnery (ADG) live-fire training in support of the SRS Special Response Team (SRT) proficiency weapons training; participated in FoF exercises, and supported real world security missions. Additionally, AOD completed required Federal Aviation Authority (FAA) and security pilot training, as required, to maintain their FAA certifications.

Protective Force Management and Support (15% of total available)

The Contractor shall provide management and support functions to include: recruiting and retention of personnel, protection program planning, development of routine and emergency orders, plans and procedures, effective utilization of PF personnel, logistical and administrative functions to ensure PF mission accomplishment and compliance with applicable directives in all programmatic functions.

Period	Percentage earned this period
October 2014 - March 2015	14.10
April 2015 – September 2015	14.10%

The Centerra Performance Testing and Assessment Department (PTAD) planned, coordinated and conducted four FoF exercises and 152 performance tests (PTs) in support of the quarterly performance test schedule, Centerra-SRS Periodic Self-Assessments (PSAs), DOE S&S Surveys and DOE EA Limited Notice performance tests. Management and Support functions such as Protection Program Planning; development of PF Security and Post Orders; PF Procedures; Emergency Management and drill support; Security Plans, MSPs and Emergency Security Operations Procedures; Personnel and Information Security Programs; recruiting and retention continue to perform their duties, meeting and exceeding the technical standards.

Environment, Safety, Health and Quality Assurance (25% of total available)

The Contractor shall implement and maintain, in accordance with DOE requirements, comprehensive ESH&QA programs that ensure work is accomplished in accordance with applicable standards, as well as protect workers and the environment. In addition, the Contractor shall coordinate with the site M&O contractor, as appropriate, on site-wide ESH&QA topics.

Period	Percentage earned this period
October 2014 - March 2015	22.50
April 2015 - September 2015	22.50%

The ESH&QA department continues to be proactive in responding to Office of Safeguards, Security and Emergency Services (OSSES) questions, concerns and issues. The critical elements of the ISMS program including the use of Assisted Hazard Analysis (AHA) for work planning, the Integrated Safety Committee/Executive Safety Committee for the review of proposed equipment and processes, the formal analysis program for the review and determination of causes related to accidents and injuries and the utilization of the Safety Lieutenants and ESH Subject Matter Experts to observe the performance of work were consistently and effectively implemented during this reporting period. The Quality Assurance Department scheduled and performed a series of well-planned and organized audits and surveillances. The work done by this division is thorough, objective and has resulted in substantive improvements the programs being evaluated.

Cost Control (15% of total available)

Minimize risk of cost over runs, reduce overall number of changes (e.g., Baseline change proposals, contract modifications, etc.) for scope, cost and schedule. The contractor will provide timely, accurate, reliable and actionable project and contractor cost, schedule, performance, risk, and forecast data, reports and information. This incentive is not intended to motivate the contractor to excel in cost control to the detriment of the other important performance objectives.

Period	Percentage earned this period
October 2014 - March 2015	14.70
April 2015 - September 2015	14.70%

Centerra submitted their FY16 Annual Operating Plan (AOP), along with the FY16-FY18 Management Staffing Plan in a timely manner. The documents were well written, detailed and consistent with budgetary constraints as discussed and agreed upon with DOE. Both documents have subsequently been reviewed and approved by DOE-SR. Centerra Budget analysts work closely with the DOE- SR Budget and Integration and Planning personnel and meet with DOE-SR on a monthly basis to discuss budget expenditures and review trends. Additionally, quarterly meetings are held to discuss the estimate to completion to assure the budget remains on track and determine if any changes are warranted. The budget records and any requested submissions to DOE-SR are timely and thorough. During this period Centerra achieved all contractual requirements under budget and continues to pursue cost savings initiatives.