

Award Fee Determination Scorecard

Contractor: Centerra-Savannah River Site
Contract: Protective Force Security Services
Contract Number: DE-AC30-10CC60025
Award Period: October 1, 2017 – March 31, 2018
Basis of Evaluation: Award Fee Plan

The contractor is required to provide, operate and maintain an armed and uniformed Protective Force (PF) for the physical protection of United States Department of Energy (DOE) security interests and other such related duties at the Savannah River Site (SRS).

The objective of the award fee provisions of the contract is to afford the Contractor an opportunity to earn fee commensurate with the achievement of optimum contract performance. Performance of this contract is evaluated according to PF operations and training, management and support functions, environment, safety, health, quality assurance and cost control. The DOE uses the adjectival rating and associated descriptions, as well as award-fee earned percentages in accordance with Federal Acquisition Regulations.

Total Award Fee Available:

For year nine of this contract, the total award fee available is \$6,326,114.00. This was divided evenly between two performance evaluation periods. The award fee available for October 2017 to March 2018 was \$3,163,057.00. The award fee available for April 2018 to September 2018 is \$3,163,057.00.

Period: October 2017 - March 2018	Period: April 2018 - September 2018
Award Fee Available: \$3,163,057.00	Award Fee Available: \$3,163,057.00
Award Fee Earned: \$2,996,996.51	Award Fee Earned: N/A
Percentage Earned: 94.75%	Percentage Earned: N/A

Award Fee Area Adjectival Ratings: Excellent

Protective Force Operations and Training (45% of total available)

The Contractor shall provide a well-trained, highly motivated PF capable of reliably executing routine and emergency duties in accordance with DOE directives and site-specific requirements to ensure the overall security and safety of the SRS.

Period	Percentage earned this period
October 2017 – March 2018	42.30

During this performance period, Centerra-SRS effectively and competently executed the SRS security mission, demonstrated most notably through execution of the 2017 SRS PF Strike Recovery Plan. After 55 days of strike contingency operations, Centerra-SRS had to ensure the efficient and safe return to normal operations including the carefully coordinated return of over 40 off-site strike contingency personnel to their respective sites, relief of key Centerra-SRS personnel from working strike contingency posts to support processing of the returning striking Bargaining Unit (BU) PF members, and the in-processing and training of the striking PF members. This included a comprehensive, well-orchestrated return-to-duty recovery plan that consisted of the coordination of medical evaluations for clearance of fitness-for-duty training, conduct of physical fitness tests, weapons qualifications, and other training requirements for over 200 striking PF members.

Centerra-SRS PF demonstrated effective emergency duty response to numerous security and/or emergency situations, including the following noteworthy incidents. Centerra-SRS Law Enforcement (LE) initiated a traffic stop on a vehicle traveling on Highway 125 (within SRS property) for a speeding violation. The driver fled the initial traffic stop, at which time Centerra-SRS initiated a vehicle pursuit. The subject crashed his vehicle in a wooded area within the boundaries of SRS and continued to flee and evade the Centerra-SRS LE constables. The Centerra-SRS LE officers, along with other responding PF and the DOE-SR security helicopter, continued to search for the fleeing individual and coordinate with adjacent Local Law Enforcement Agencies (LLEA). After several hours of searching, the suspect was eventually apprehended and arrested by a supporting LLEA just off the SRS boundaries. At the accident scene, LE discovered over four pounds of marijuana and over \$13,000 in cash.

Centerra-SRS LE and Perimeter Protection Department (PPD) Security Police Officers (SPOs) responded to an unauthorized vehicle that entered the site through one of the SRS perimeter barricades. Centerra-SRS LE initiated a vehicle pursuit while PPD secured the remaining barricades. The vehicle failed to stop for the LE officers' blue lights and sirens. Eventually the responding LE and PPD officers stopped the vehicle. Upon immediate response to the vehicle, the officers quickly transitioned from an escalated security posture to a medical situation after recognizing the driver was an elderly female who was extremely disoriented. The Centerra-SRS LE contacted a family member and assisted in the safe return of the elderly female and her vehicle.

Protective Force Management and Support (20% of total available)

The Contractor shall provide management and support functions to include: recruiting and retention of personnel, protection program planning, development of routine and emergency orders, plans and procedures, effective utilization of PF personnel, logistical and administrative functions to ensure PF mission accomplishment and compliance with applicable directives in all programmatic functions.

Period	Percentage earned this period
October 2017 – March 2018	19.00

As noted previously, Centerra-SRS executed the SRS Strike Recovery Plan which included the coordination with the SRS Management and Operations (M&O) Contractor’s, SRNS, Medical Department to schedule accelerated PF physicals, Human Reliability Program (HRP) interviews, fitness-for-duty and mandatory training, and maintaining a duty restriction list for the over 200 returning striking PF members. Centerra-SRS management and support personnel accomplished this monumental feat efficiently, resulting in a smooth transition to normal operations with no impacts to site security or operations.

Centerra-SRS completed the Tactical Response Force (TRF)-100 course resulting in graduation of 27 SPOs who are critically needed to maintain effective PF staffing levels due to attrition and emerging SRS security missions. Additionally, Centerra-SRS completed the recruiting, interviewing and screening process for the preparation of a Basic Security Police Officer Training (BSPOT) course for 19 additional students who began in April 2018.

Centerra-SRS provided imperative support of the DOE-SR 2016 Design Basis Threat (DBT) Policy Implementation Plan (IP) including developing the response plans and PF staffing to support the L-Area Protection Strategies. Of most significance, the Centerra-SRS Performance Testing and Assessment Department (PTAD) developed an alternative method to safely and effectively conduct Force-on-Force (FoF) Engagement Simulation System (ESS) testing protocols in a section of L-Area that the normal blank firing ESS methods could not be conducted due to Nuclear Facility Safety Basis restrictions. This resulted in the ability to conduct the Validation FoF for L-Area in support of the SRS DBT IP.

Environment, Safety, Health and Quality Assurance (20% of total available)

The Contractor shall implement and maintain, in accordance with DOE requirements, comprehensive ESH&QA programs that ensure work is accomplished in accordance with applicable standards, as well as protect workers and the environment. In addition, the Contractor shall coordinate with the site M&O contractor, as appropriate, on site-wide ESH&QA topics.

Period	Percentage earned this period
October 2017 – March 2018	19.20

Most notable for Centerra-SRS during this reporting period is Centerra-SRS achieved 134 days and more than 500,000 hours without a recordable injury and 251 days and 900,000 hours without a lost workday. This was a significant improvement from the previous reporting period and demonstrated the effectiveness of implemented corrective actions to address a significant increase in recordable injuries.

Centerra-SRS completed the implementation of Title 10 CFR 1046, Medical, Physical Readiness, Training, and Access Authorization Standards for PF Personnel consisting of a multi-year implementation plan coordinated between Centerra-SRS, SRNS Medical, and DOE-SR. The completion of the full implementation was contingent upon incorporation of several medical and fitness requirements in the BU Collective Bargaining Agreement. Implementation was delayed due to the strike. Major initiatives developed and implemented include a random selection process for the physical readiness qualifications and a physical readiness training program.

Cost Control (15% of total available)

Minimize risk of cost over runs, reduce overall number of changes (e.g., Baseline Change Proposals, contract modifications, etc.) for scope, cost and schedule. The contractor will provide timely, accurate, reliable and actionable project and contractor cost, schedule, performance, risk, and forecast data, reports and information. This incentive is not intended to motivate the contractor to excel in cost control to the detriment of the other important performance objectives.

Period	Percentage earned this period
October 2017 – March 2018	14.25

During this reported period, Centerra-SRS continued to operate under Continuing Resolution (CR) and not receiving the full budget authority necessary to operate. To realize cost control to operate under the reduced funding, Centerra-SRS initiated several cost reduction initiatives to include delaying some major purchases. Centerra-SRS also staff efficiencies in Canine Operations by cross training canine handlers on both explosive and narcotic canines, eliminating overall required posts.