

Award Fee Determination Scorecard

Contractor: Centerra-Savannah River Site
 Contract: Protective Force Security Services
 Contract Number: DE-AC30-10CC60025
 Award Period: April 1, 2018 – September 30, 2018
 Basis of Evaluation: Award Fee Plan

The contractor is required to provide, operate and maintain an armed and uniformed Protective Force (PF) for the physical protection of United States Department of Energy (DOE) security interests and other such related duties at the Savannah River Site (SRS).

The objective of the award fee provisions of the contract is to afford the Contractor an opportunity to earn fee commensurate with the achievement of optimum contract performance. Performance of this contract is evaluated according to PF operations and training, management and support functions, environment, safety, health, quality assurance and cost control. The DOE uses the adjectival rating and associated descriptions, as well as award-fee earned percentages in accordance with Federal Acquisition Regulations.

Total Award Fee Available:

For year nine of this contract, the total award fee available is \$6,326,114.00. This was divided evenly between two performance evaluation periods. The award fee available for April 2018 to September 2018 was \$3,163,057.00.

Period: October 2017 - March 2018

Award Fee Available: \$3,163,057.00
 Award Fee Earned: \$2,996,996.51
 Percentage Earned: 94.75%

Period: April 2018 - September 2018

Award Fee Available: \$3,163,057.00
 Award Fee Earned: \$2,973,273.58
 Percentage Earned: 94.00%

Award Fee Area Adjectival Ratings: Excellent

Protective Force Operations and Training (45% of total available)

The Contractor shall provide a well-trained, highly motivated PF capable of reliably executing routine and emergency duties in accordance with DOE directives and site-specific requirements to ensure the overall security and safety of the SRS.

Period	Percentage earned this period
April 2018 – September 2018	41.40

During this performance rating period, Centerra-SRS demonstrated the effective and competent execution of the SRS security mission at the site perimeter barricades, law enforcement operations, and at the sensitive national security facilities in the protection of Special Nuclear Materials (SNM) including the following noteworthy achievements:

- The Perimeter Protection Department (PPD) safely conducted 43,148 random vehicle inspections and completed 244 Incident Reports involving Site entry/exit requirement violations. PPD also discovered 70 Prohibited and Controlled Items during personnel and vehicle inspections.
- Centerra-SRS Law Enforcement (LE) officers conducted effective traffic enforcement, accident investigation and response to calls for service. LE Officers issued 415 traffic citations and 602 warning tickets, investigated 72 vehicle accidents, and responded to 2,106 calls for service. The Centerra-SRS LE responses and investigations resulted in 15 arrests (including Petit Larceny, Driver's License Violation, Trespassing/Failure to Stop for Blue Lights, Weapon Law Violation, Drug/Narcotic Violation and Driving Under the Influence, Aberrant Behavior/Reckless Driving, Driving Under the Influence/Open Container, Speeding/DUS/Drug Violation/Possession of Controlled Substance & Trafficking Cocaine, Disorderly Conduct/Endangerment of Highway Working within Highway Work Zone, Driving Under the Influence and Defrauding Drug Screen Test).
- The Aviation Operations Department (AOD) Helicopter Fire Team discovered a large plume of smoke between B Area and H Area while conducting a routine security overflight. AOD reported the size and location of the fire to Savannah River Site Operations Center (SRSOC) and directed Centerra-SRS LE and SRS Fire Department personnel to the area of the fire. The duty pilots downlinked a visual of the fire scene to the SRSOC to assist in monitoring and managing the threat of danger to Site operations, buildings and employees.
- All deficiencies noted during this period were identified under this element, which involved failure to adhere to procedures involving equipment issue and turn-in; inattentive to duty; minor motor vehicle accidents; and unauthorized electronic equipment on post. Each deficiency was addressed with appropriate corrective actions implemented.

Protective Force Management and Support (20% of total available)

The Contractor shall provide management and support functions to include: recruiting and retention of personnel, protection program planning, development of routine and emergency orders, plans and procedures, effective utilization of PF personnel, logistical and administrative functions to ensure PF mission accomplishment and compliance with applicable directives in all programmatic functions.

Period	Percentage earned this period
April 2018 – September 2018	19.00

During this performance rating period, Centerra-SRS solidly provided Centerra-SRS management and support functions effectively implementing the SRS PF security missions including the following significant accomplishments:

- Due to the evolving security missions at SRS, Centerra-SRS continued to effectively implement the Security Police Officer (SPO) transition in PPD, H-Area, L-Area, and Special Response Team (SRT) to maximize operational capabilities while ensuring no degradation of Site security. In support of this initiative, Centerra-SRS coordinated the reassignment of 79 PF employees to various positions, including SPO Fixed Post, SPO II, and SPO I. Due to this effort seven PF members, formerly with medical restrictions, returned to full duty assigned to Fixed Posts on barricades. The reassignment and reallocation of SPO I's and II's and the overall reduction in SPO III/SRT post drastically reduced staffing deficiencies and provided relief to required overtime.
- Due to potential, creditable protestor action at SRS in demonstration against the bombings of Hiroshima and Nagasaki during World War II, Centerra-SRS worked with DOE-SR and Savannah River Nuclear Solutions to plan for potential protest activity at or near the site. Centerra-SRS PF personnel completed training and preparations for potential demonstration activity, conducted additional patrols, and conducted their duties and responsibilities with a heightened awareness.
- In preparation for the anniversary of the 9/11 attacks, Centerra-SRS planned and implemented enhanced measures to ensure the continued protection of SRS security interests.
- Centerra-SRS successfully completed the procurement, technical analysis and validation, and installation of laptop computers in LE vehicles to provide real-time access to National Crime Information Center information for the Centerra-SRS LE Officers. The Information Technology Department worked with the Logistics and LE Departments to receive, configure and transfer the laptop computers to the LE vehicles. All 22 LE vehicles now are equipped to enhance the safety of the LE Officers during routine and response situations.
- Centerra-SRS successfully trained and qualified 17 students of Basic Security Police Officer Training (BSPOT) Class 2-2018; and recruited and hired 35 qualified individuals for BSPOT Class 1-2019, which began training in August 2018. The effective recruiting and training of qualified PF members is vital to ensure adequate PF staffing to sustain SRS security operations.

Environment, Safety, Health and Quality Assurance (20% of total available)

The Contractor shall implement and maintain, in accordance with DOE requirements, comprehensive ESH&QA programs that ensure work is accomplished in accordance with applicable standards, as well as protect workers and the environment. In addition, the Contractor shall coordinate with the site Management and Operating contractor, as appropriate, on site-wide ESH&QA topics.

Period	Percentage earned this period
April 2018 – September 2018	19.20

During this performance rating period, the Total Recordable Case Rate (TRC) and Days Away, Restricted, or Transferred (DART) Case Rate both continued to trend lower. The TRC Case Rate for FY 2018 is currently 0.71, and the Days Away, Restricted, or Transferred Case Rate is 0.28. Both are below the DOE-EM goals of 1.1 for TRC and .6 for DART. Through the end of this performance rating period Centerra-SRS employees worked 319 days and more than 1.25 Million hours without a Lost Workday Injury.

During this performance rating period, Centerra-SRS effectively and safely conducted three Force-on-Force exercises, a Crisis Negotiator Team exercise, and supported and participated in 31 Emergency Management Drills. This included the planning and development of safety plans, weapons and equipment issue, and safe conduct of the exercises of more than 325 personnel without any injuries or incidents.

Cost Control (15% of total available)

Minimize risk of cost over runs, reduce overall number of changes (e.g., Baseline change proposals, contract modifications, etc.) for scope, cost and schedule. The contractor will provide timely, accurate, reliable and actionable project and contractor cost, schedule, performance, risk, and forecast data, reports and information. This incentive is not intended to motivate the contractor to excel in cost control to the detriment of the other important performance objectives.

Period	Percentage earned this period
April 2018 – September 2018	14.40

During this performance rating period, the implementation of the SPO Transition Plan resulted in an annual cost savings of approximately \$205,000 through the reallocation of PF members to areas with significant staffing deficiencies to reduce required overtime; and \$350,000 through the implementation of the SPO Fixed Post allowing seven PF members to return to active status from the work restricted personnel and also alleviate the SRT overtime burden which could result in a continued cost avoidance in future years.